

Moscow, 30 July 2013

Agenda

- Financial Highlights
- Power Generation and Sales
- Unit Margin on Sales
- Focus on CCGTs
- Revenues and costs
- EBITDA Evolution
- From EBITDA to Net Income
- Net Debt Evolution
- Focus on Liquidity



Financial Highlights (Mn RUR)¹

	1H 2012 ²	1H 2013	%
Revenues	31,238	32,656	+5
EBITDA	7,404	8,311	+12
EBITDA margin (%)	24	25	
Net Income	2,694	2,005	-26
Adjusted net income ³	2,694	2,900	+8
Net Debt	24,968 ⁴	25,441	+2
EBITDA/Net financial expenses ⁵	6.6	6.8	
Net Debt/EBITDA ⁶	1.7	1.6	
Net Debt/Equity	0.344	0.33	

On track to deliver full-year EBITDA target



¹ Reviewed financial results under IFRS

² 1H 2012 numbers restated here and on the following slides as a result of retrospective application of the new IAS 19R

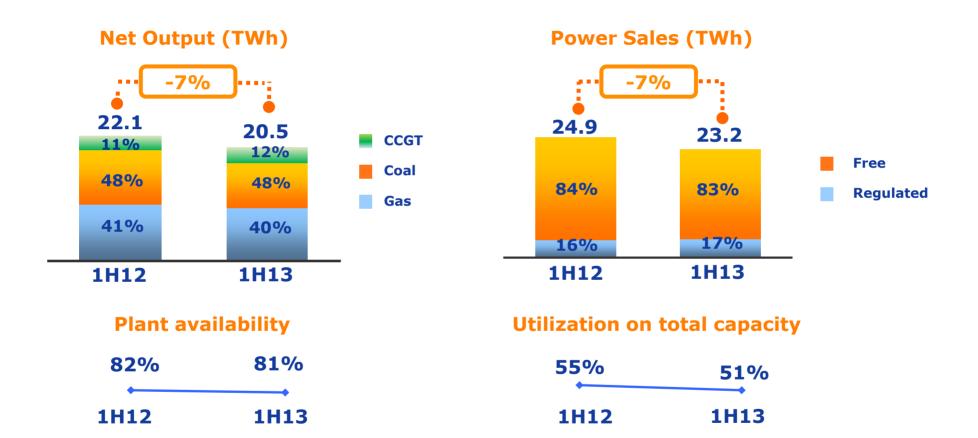
³ Excluding the one-off effect of approx. 1.1b RR bad debt provision related to customers expelled from the wholesale market

⁴ As of 31 December 2012

⁵ Excluding FX differences and the corresponding change in fair value of derivatives

⁶ Net debt at the end of the period divided by 12 months rolling EBITDA

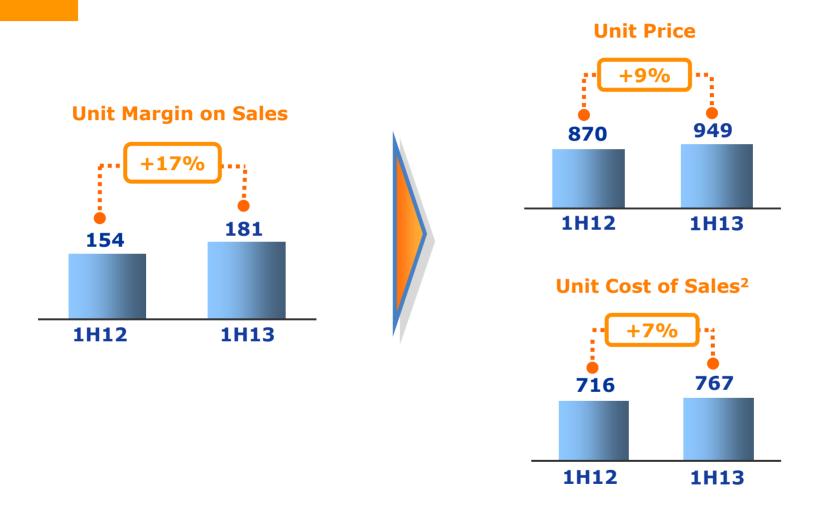
Power Output and Sales



Lower output affected by warmer temperatures in 1Q 2013 and higher hydro and CCGT output in European Russia



Unit Margin on Sales (RUR/MWh)1



Favourable coal price dynamics lead to higher unit margin on sales



¹ Excluding capacity payment

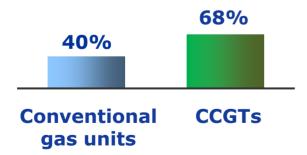
² Including energy purchases

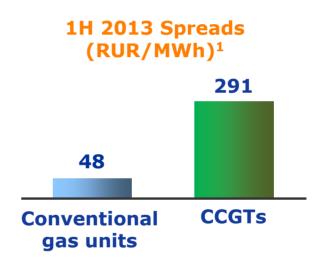
Focus on CCGTs

Net Output (TWh)



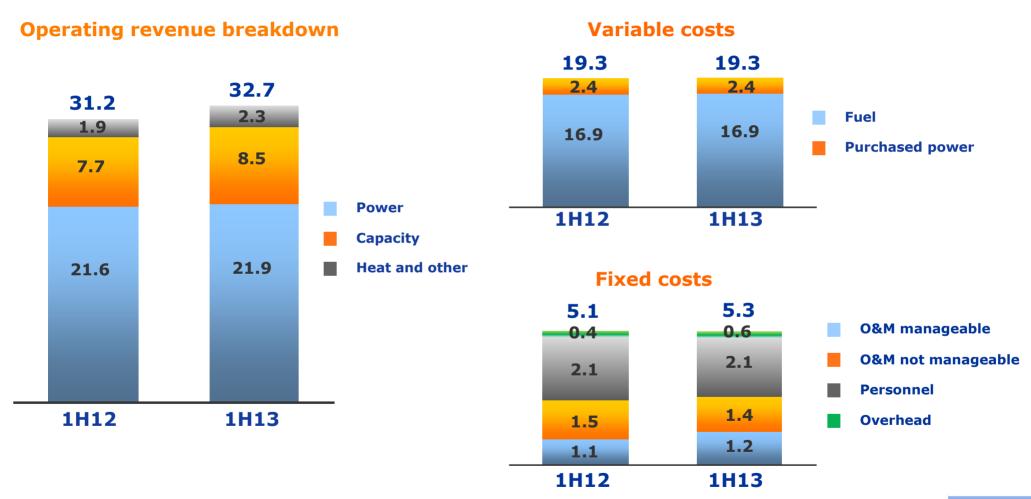
1H 2013 utilization on total capacity







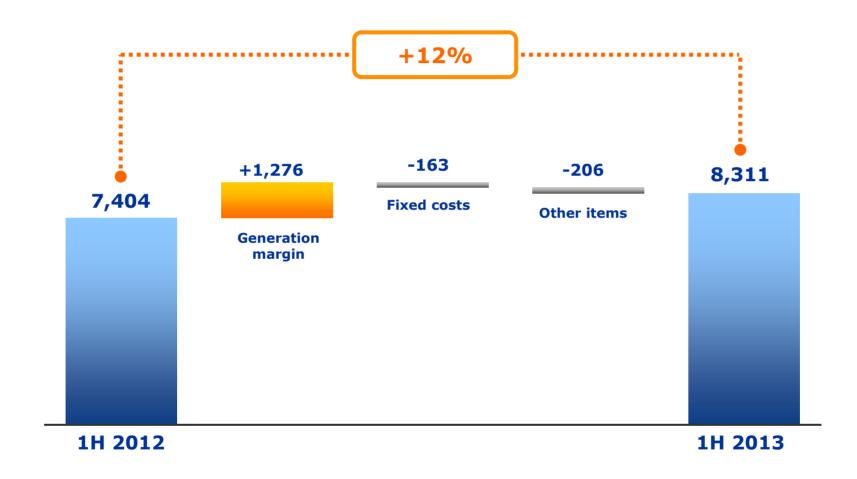
Revenues and costs (Bn RUR)



- ✓ Free capacity tariffs indexation and higher unit margin on power sales result in sizable generation margin increase
- √ Fixed costs dynamics below inflation



EBITDA evolution (Mn RUR)



EBITDA growth driven by generation margin expansion



From EBITDA to Net Income (Mn RUR)

	1H 2012	1H 2013	%
EBITDA	7,404	8,311	+12
Depreciation and amortisation ¹	(2,391)	(4,153)	+74
EBIT	5,014	4,158	-17
Net Financial Charges²	(1,611)	(1,637)	+2
EBT	3,402	2,521	-26
Income Tax	(708)	(515)	-27
Net Income	2,694	2,005	-26

 $^{^{1}}$ Including changes in bad debt provision and impairment losses; 1.1b RR bad debt provision increase recorded in 1H 2013 2 Including FX differences and other financial items.

Net Debt Evolution

Net Debt (Mn RUR) +473 25,441 24,968 -6,274 +730 +1,189 +4,828 **Net financial** FX charges **Cash flow from** Capex operations post working capital changes

Hedged Debt on Total Debt



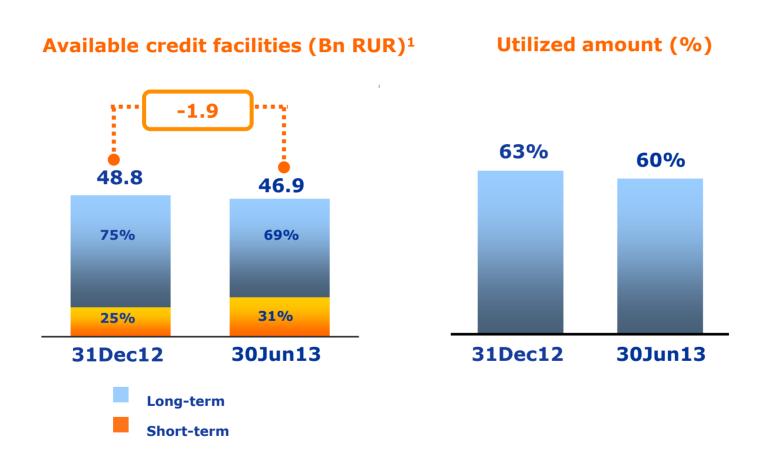
Average Cost of Debt

	1H 2012		1H 2013		
	Cost	Weight	Cost	Weight	
RUR	7.5%	44%	7.6%	39%	
EUR	4.2%	56%	3.8%	61%	

31Dec12 30Jun13



Focus on Liquidity



Well-balanced debt structure



Disclaimer

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